SEA CHANGE 2030

A STRATEGIC VISION
FOR CYPRUS SHIPPING

Republic of Cyprus

MARITIME CYPRUS
Shipping Deputy Ministry

THE VISION

Cyprus to be a significant and influential actor leading positive change in global shipping and an attractive maritime centre striving for sustainable growth and excellence.
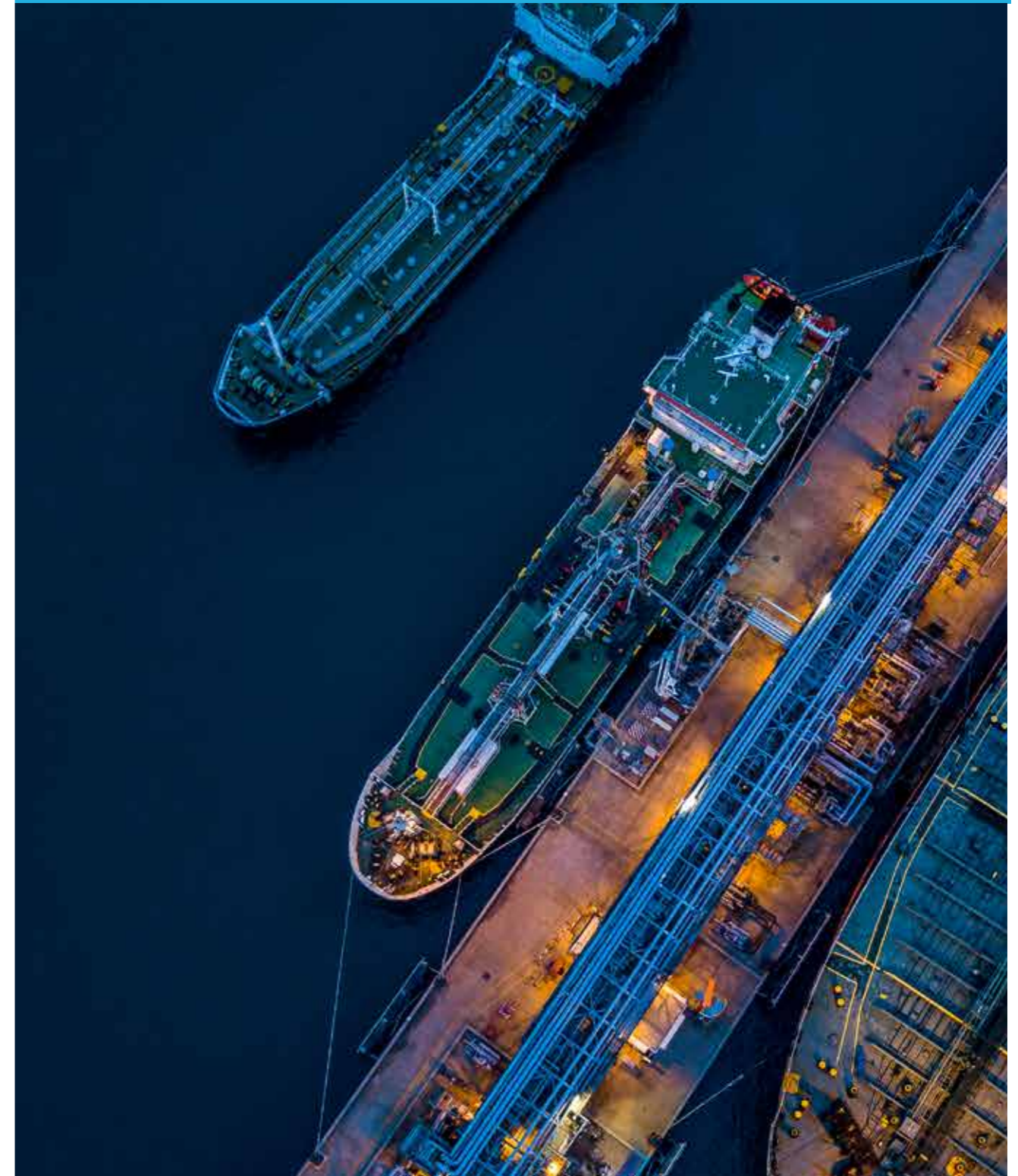

INTRODUCTION

Cyprus' connection to the sea is fundamental for our nation and the national economy. We have a proud and successful maritime history, and we are committed to ensuring this continues into the long-term future.

In shipping, change is constant. It is therefore essential to constantly consult, effectively react and proactively adapt to ensure a sustainable future for Cyprus shipping.

The vision of Cyprus shipping is the outcome of an intensive public consultation, spanning several months, involving both local and global stakeholders and of an internal brainstorming with our people at the Shipping Deputy Ministry. This document embodies the outcome of that process. It sets out the long-term vision and explains how this will be realized.
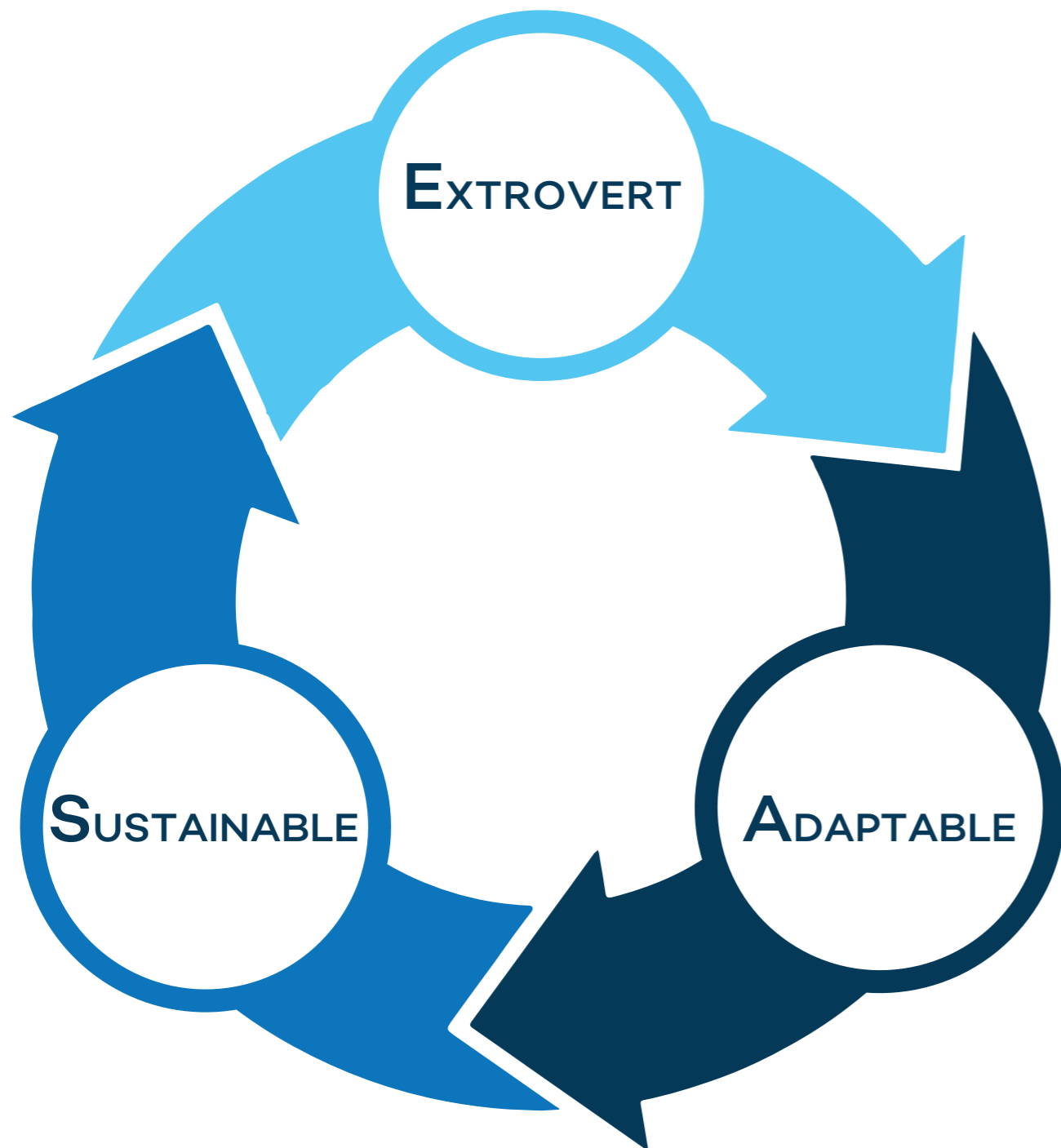
S.E.A Our approach

Achieving our vision requires a continuous process which comprises three strategic pillars:

Strategic Pillar:

EXTROVERT

We consider it essential to promote a collaborative approach through a systematic collection of industry intelligence, seeking consultation with individuals, the industry, the Regulators and other States, leading to informed decision making.

Strategic Pillar:

ADAPTABLE

We are determined to adapt our policies, orientation, interests, organizational structure and working processes in step with the outcome of our analysis of changes and trends in the global, regional and local shipping environment.

Strategic Pillar:

SUSTAINABLE

We are committed to turn our policies into sustainable actions and initiatives with a long-term perspective to support our vision.

SEA CHANGE
2030

"SEA Change 2030" creates a continuous, interactive and systematic approach to achieve the vision. Within each strategic pillar we are committed to the implementation of a number of actions and initiatives which will enable change.

Strategic Pillar:

EXTROVERT

1 **Establish the "Cyprus Open Maritime Exchange" (COME) platform**

The Cyprus Open Maritime Exchange (COME) is an online communication and engagement channel. It will enable shipping industry stakeholders, including non-governmental organisations and all other actors involved in the maritime transport and supply chain, to exchange views in ad hoc virtual meetings on current maritime affairs and emerging issues.

2 **Strengthen ties with other States** to exchange views and ideas on issues of common interest and formulate common policy approaches.

3 **Enhance an effective and constructive dialogue with regulators and decision makers** at global and European Union level responsible for the formulation of maritime transport policies.

Strategic Pillar:

ADAPTABLE

4 **Perform Systematic Policy Review** following an analysis of market trends in consultation with the shipping industry stakeholders, including all the actors involved in the maritime transport and supply chain, for the purpose of:

- Effective, efficient and timely implementation of the international, European Union, regional and national legislative framework.

- Formulating and promoting policies towards a more sustainable, socially responsible and ethical shipping industry.

- Providing an attractive business environment for the growth of the shipping industry, inter alia with fiscal and other incentives.

- Ensuring diplomatic protection of Cyprus flagged ships, safeguarding and promoting Cyprus shipping through economic diplomacy.

5 **Promote lifelong learning for, and encourage initiatives and insights** of our people, within a "fit for purpose" organizational structure.

Strategic Pillar:

SUSTAINABLE

FOSTER A PROACTIVE CULTURE OF QUALITY ON CYPRUS FLAGGED SHIPS

6 **Systematically monitor the work of the authorized Recognized Organizations (ROs) and Recognized Security Organizations (RSOs)** through, inter alia, continuous and interactive consultations, field inspections and audits.

7 **Reenergize the network of ship inspectors** to achieve 100% inspection rate for ships on the "Flag Inspection Priority List".

8 Continuous **monitor and control of the ships on the "Flag Inspection Priority List".**

9 Ensure that the **statutory penalties** imposed because of deficiencies and/or non-conformities are **effective and proportionate**.

10 Help avoid future detentions by **providing systematic information to shipowners and ship managers** on:

(a) Port State control concentrated inspection campaigns; and

(b) The outcomes of the analysis of deficiencies and non-conformities reported in the framework of:

- flag State control;

- port State control inspections;

- annual reports of the Memoranda of Understanding on port State control.

11 Create the framework and support the development of the requirements, for secure and meaningful **remote inspections and surveys** of hull, machinery or equipment on board and/or for the **remote audit and verification of safety or security management systems**

12 Provide **guidance and support to the Cyprus flagged ships** taking into account the additional or special local and/or regional requirements.

Strategic Pillar:

SUSTAINABLE

PROVIDE A RESPONSIVE, FAST, EFFICIENT AND SEAMLESS 24/7 CUSTOMER-ORIENTATED SERVICE

13 **Digitalize all services provided by the Maritime Administration**, promote a paperless environment and create the framework conditions to support the concept of one-stop shop, through a dedicated project funded under the European Union Recovery and Resilience Facility.

14 Pursue an ad hoc regulatory and administrative framework for the **incorporation of Shipping Entity**

15 Redesign and strengthen the **network of maritime offices abroad.**

16 Establish and maintain a **user-friendly e-Maritime Library** to host the maritime related legislation, information, notices and guidance.

17 Set up and maintain an **e-Helpdesk** acting as a single point of contact to respond to all issues via an online mobile application with live chat support.

REWARD AND INCENTIVIZE "GREENING" AND SUSTAINABLE INVESTMENT

18 Continuously evaluate the **Green Tax Incentives**, which are already part of the EU approved Cyprus Tonnage Tax System, to reward efforts to proactively reduce the greenhouse gas emissions.

19 Grant **Green Achievement Awards** for the proactive environmental ship performance.

RESPOND TO MARITIME CYBER RISKS

20 Creation of a framework/platform and facilities, to provide **education and training on cyber security** in cooperation with the Cyprus Digital Security Authority and with the support of the European Maritime Safety Agency (EMSA) and European Union Agency for Cyber Security (ENISA).

21 Addressing effectively the challenges and risks resulting from the digital transformation of the maritime and shipping industry, ashore and on board, through the facilitation of information sharing and the provision of **infrastructure and services for monitoring and response against cyber threats and attacks**, in cooperation with the Cyprus Digital Security Authority.

S.E.A Change 2030

Strategic Pillar:
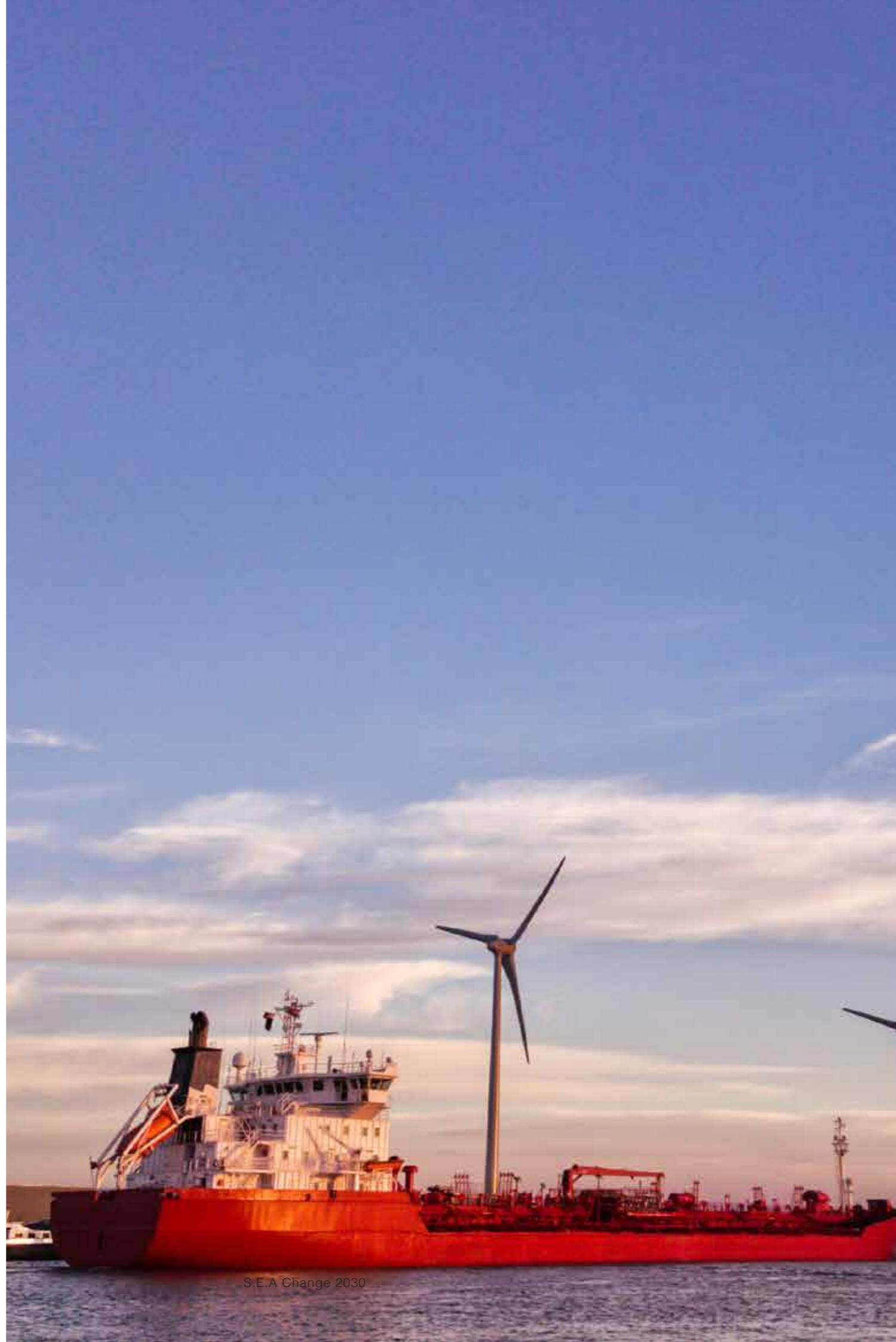
SUSTAINABLE

CREATE A "CURIOSITY" CULTURE FOR SHIPPING

22 Establish a **"Research Innovation Shipping Environment"** (RISE) through the provision of funding tools and programs to encourage research and innovation in shipping with the support of the Research and Innovation Foundation.

23 **Build a research and innovation culture** within the shipping industry through targeted initiatives aiming to identify opportunities and develop innovative solutions in response to current and emerging challenges.

ENSURE ADEQUATE TRAINING AND SKILLS FOR SEAFARERS

24 Promote **e-Education, e-Training and e-Learning** leveraging on available technologies.

25 Introduce an obligation on the shipowners and/or ship managers to provide (in lieu of, or supplementary to, the payment of monetary administrative penalties) **continuous proficiency of seafarers on board**, by digital means.

PROMOTE THE PROVISION OF EFFICIENT AND EFFECTIVE MARITIME SERVICES

26 Establish an e-Integrated Management of Seafarers System (e-IMoSS) accessible to master of ships, shipowners and ship managers to:

(a) provide a comprehensive system and database dealing with all issues pertaining to seafarers such as training, certification and position/service on board a Cyprus flagged ship; and

(b) facilitate the creation of crew lists, the employment and crew changes thus reducing administrative burden aiming to replace the need for Ship's Articles.

27 Promote Cyprus as a place for **arbitration and mediation on maritime disputes** in cooperation with the Cyprus Bar Association, the Cyprus Arbitration and Mediation Center and the shipping industry.

SUSTAINABLE

CREATE A CULTURE FOR SEAFARING, MARITIME AND BLUE PROFESSIONS

28 **Enlighten the civil society on the role of maritime transport** and of **blue economy** in our lives through targeted campaigns.

29 Promote the **principle of equality and diversity** in the seafaring and maritime professions.

30 Provide guidance to high level education institutes to establish **maritime-related undergraduate and postgraduate courses,** as well as encourage **closer links between the shipping industry, academia**, research and **innovation centres.**

31 Create a **sea and maritime culture to young generation** with smart interactive initiatives and targeted campaigns addressed to elementary and secondary school children.

PROMOTE CONNECTIVITY AND A SAFER, GREENER AND ACCESSIBLE-TO-ALL COASTLINE

32 Create the framework and conditions to encourage **maritime connectivity of Cyprus with continental Europe and neighboring countries.**

33 Continuously strengthen mechanisms for the **prevention and timely response to pollution incidents** and **maritime casualties** within the **coastal ecosystem of Cyprus**

34 Formulate a **holistic and effective legislative and administrative framework for recreation crafts** for public and private use.

35 **Promote coastal tourism by creating a sustainable framework for the coastal passenger craft sector** through a targeted state aid scheme (de minimis) to prevent pollution, improve safety and to facilitate access to people with reduced mobility in support of the National Tourism Strategy.

No.	Actions and Initiatives	2021				2022				2023				2024				2025				2026				2027				2028				2029				2030			
		1Q	2Q	3Q	4Q	1Q	2Q	3Q	4Q	1Q	2Q	3Q	4Q	1Q	2Q	3Q	4Q	1Q	2Q	3Q	4Q	1Q	2Q	3Q	4Q	1Q	2Q	3Q	4Q	1Q	2Q	3Q	4Q	1Q	2Q	3Q	4Q	1Q	2Q	3Q	4Q

Strategic Pillar: EXTROVERT

No.	Actions and Initiatives
1	Establish the "Cyprus Open Maritime Exchange" (COME) platform
2	Strengthen ties with other States
3	Enhance dialogue with regulators and decision-makers

Strategic Pillar: ADAPTABILITY

No.	Actions and Initiatives
4	Systematic policy review
5	Lifelong learning and initiatives and insights

Strategic Pillar: SUSTAINABLE

Fostering a proactive culture of quality on Cyprus flagged ships

No.	Actions and Initiatives
6	Systematically monitor of ROs and RSOs
7	Reenergize the network of ship inspectors
8	Monitor and control of the ships on the "Flag Inspection Priority List"
9	Effective and proportionate statutory penalties
10	Provide systematic information to prevent future detentions
11	Remote inspections and remote audit and verification
12	Provide guidance and support

Provide a responsive, fast, efficient and seamless 24/7 customer-oriented service

No.	Actions and Initiatives
13	Digitalised all the services offered
14	Pursue framework for the incorporation of a Shipping Entity
15	Redesign and strengthen the network of maritime offices abroad
16	Establish a user-friendly e-Maritime Library
17	Set up an e-Helpdesk

Reward and incentivize "Greening" and Sustainable Investment

No.	Actions and Initiatives
18	Continuously evaluate the Green Tax Incentives
19	Grant Green Achievement Award

Respond to maritime cyber risks

No.	Actions and Initiatives
20	Provide education and training on cyber security
21	Monitor & Respond against cyber threats and attacks

Create a "curiosity" culture for Shipping

No.	Actions and Initiatives
22	Create "Research Innovation Shipping Environment" (RISE) platform
23	Build a research and innovation culture

Ensure adequate training and skills for seafarers

No.	Actions and Initiatives
24	Promote e-Education, e-Training and e-Learning
25	Promote continuous proficiency of seafarers on board

Promote the provision of efficient and effective maritime services

No.	Actions and Initiatives
26	Establish an e-Integrated Management of Seafarers System (e-IMoSS)
27	Promote Cyprus as a place for arbitration and mediation on maritime disputes

Create a culture for seafaring, maritime and blue professions

No.	Actions and Initiatives
28	Enlighten the civil society on the role of maritime transport and of blue economy
29	Promote the principle of equality and diversity
30	Advice to universities maritime-related courses & closer links academia-industry
31	Create a sea and maritime culture to young generation

Promote connectivity and a safer, greener and accessible-to-all coastline

No.	Actions and Initiatives
32	Encourage maritime connectivity of Cyprus with the rest of EU and neigbouring countries
33	Ensure protection and timely response to pollution incidents and maritime casualties
34	Formulate a new framework for recreation crafts
35	Promote coastal tourism and the coastal passenger craft sector

SEA CHANGE 2030

Republic of Cyprus

MARITIME CYPRUS
Shipping Deputy Ministry